

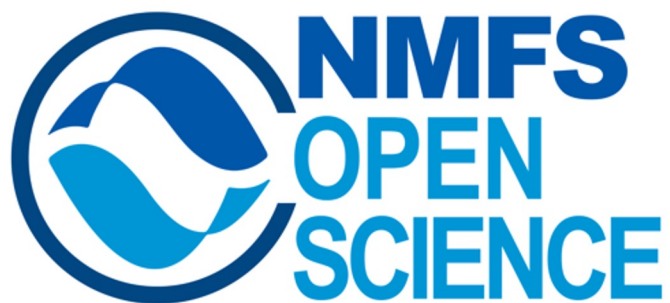
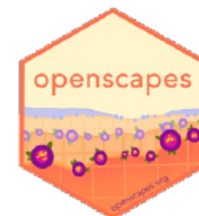
NOAA Fisheries Open Science and the 2023 Year of Open Science

Eli Holmes, Ph.D

Northwest Fisheries Science Center

NMFS Openscapes, Co-PI

NMFS Open Science, Lead



<https://nmfs-opensci.github.io/>



Cascading effects of
climate change

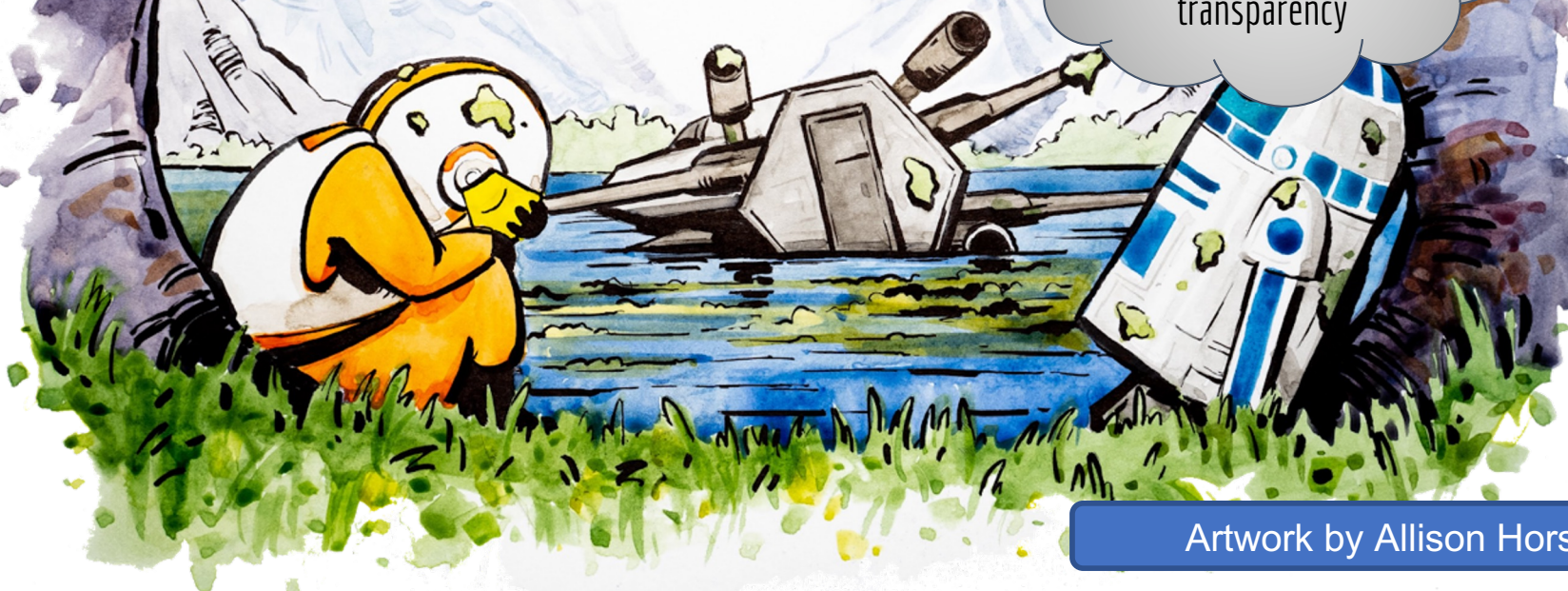
New risks and unknown
effects of all this change

Flat budgets amidst rising
operation costs

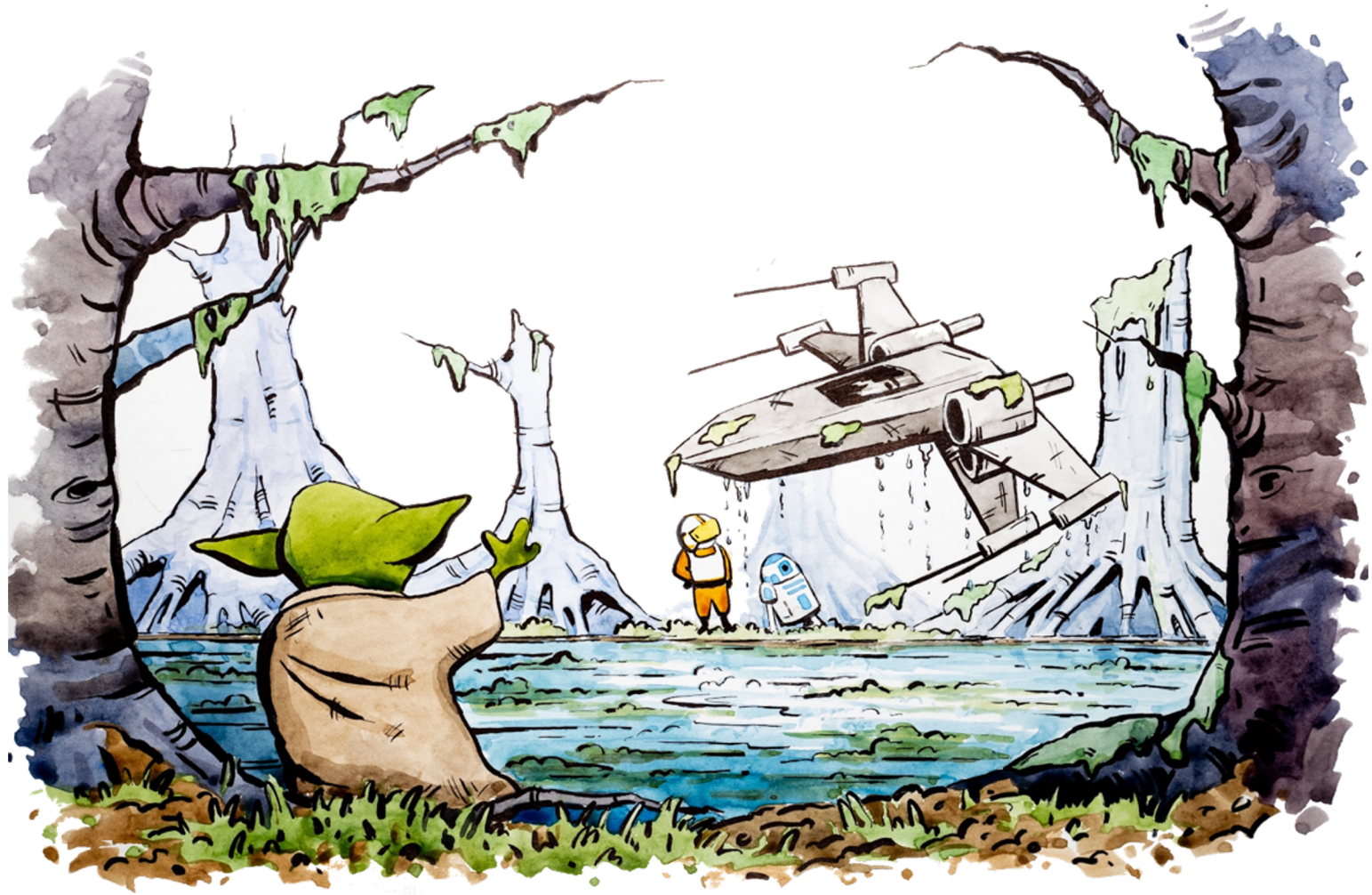
Retirements leading to loss of
institutional knowledge and
capacity

More data and new
data streams

Increasing public
(and federal)
expectations for
transparency



Artwork by Allison Horst!



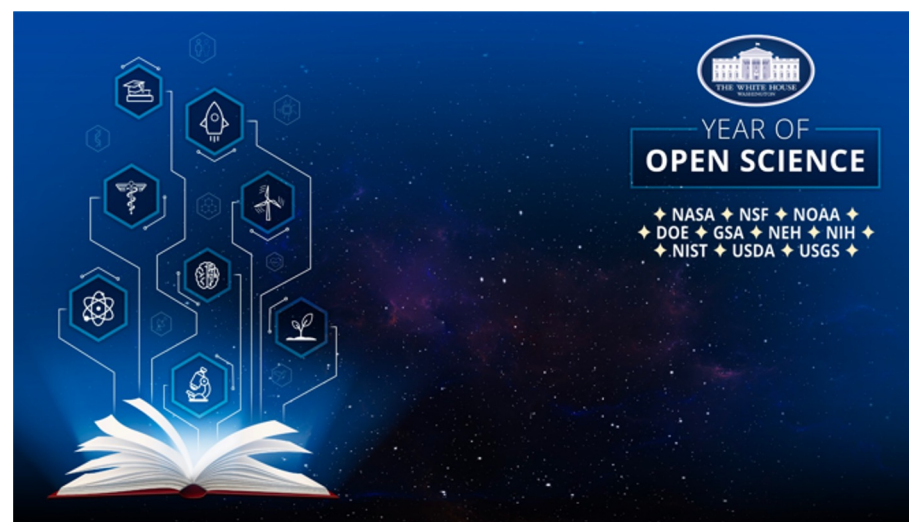


**NOAA
FISHERIES**



2020-2022
Openscapes
program

NMFS Open Science & Year of Open Science 2023



**NOAA
FISHERIES**

The White House announces **2023: A Year of Open Science**

A multi-agency initiative across the US Federal Government to spark change and inspire open science engagement through events and activities that will advance adoption of open science.

- ◆ **NASA**
- ◆ **National Oceanic and Atmospheric Administration**
- ◆ **National Science Foundation**
- ◆ **Department of Energy**
- ◆ **General Services Administration**
- ◆ **National Endowment for the Humanities**
- ◆ **National Institutes of Health**
- ◆ **National Institute of Standards and Technology**
- ◆ **US Department of Agriculture**
- ◆ **US Geological Survey**



Gentemann, Chelle L., Shrestha, Sudhir, Ivey, Yvonne, & Hall, Cynthia. (2023, February 9). TOPS February 9 Community Forum. Zenodo.
<https://doi.org/10.5281/zenodo.7626005>

What is Open Science?

A Common Definition

Open science is the principle and practice of making research products and processes available to all, while respecting diverse cultures, maintaining security and privacy, and fostering collaborations, reproducibility and equity.

2023 Year of Open Science

Logos: NASA, TOPS, and various scientific fields (e.g., medicine, chemistry, physics, biology, earth science, technology, and social sciences).

White House [Office of Science and Technology Policy](#) (OSTP) official definition in 2023 Year of Open Science

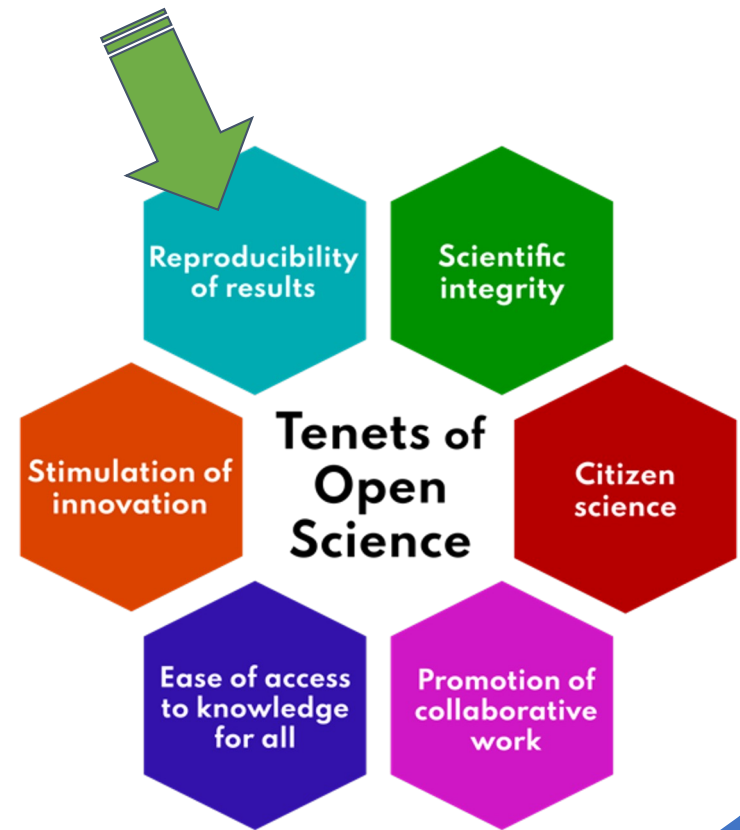
The Reproducibility Crisis in Science

Scientific fields have been rocked by the “reproducibility crisis” that has been building for the last 10 year or so, although really came to fore around 2015.

Journals begin requiring authors share the raw data and code

Recently scientific studies have shown that significant (over half) of studies cannot be replicated — even with the raw data and written methods.

Journals are moving toward requiring that authors share the “data to paper pipeline”



Data



- Analyses, plots, tables with no documentation (just the final product)
- Manual undocumented manipulations
- Many data file in different formats
- Scripts of various analyses
- Emails, emails, emails
- Lots of Google docs
- Files on individual folders
- Data of unknown provenance



Unreproducible product:

- Paper
- Decision
- Report



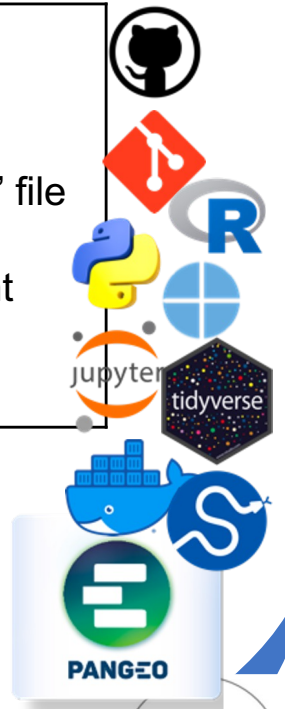
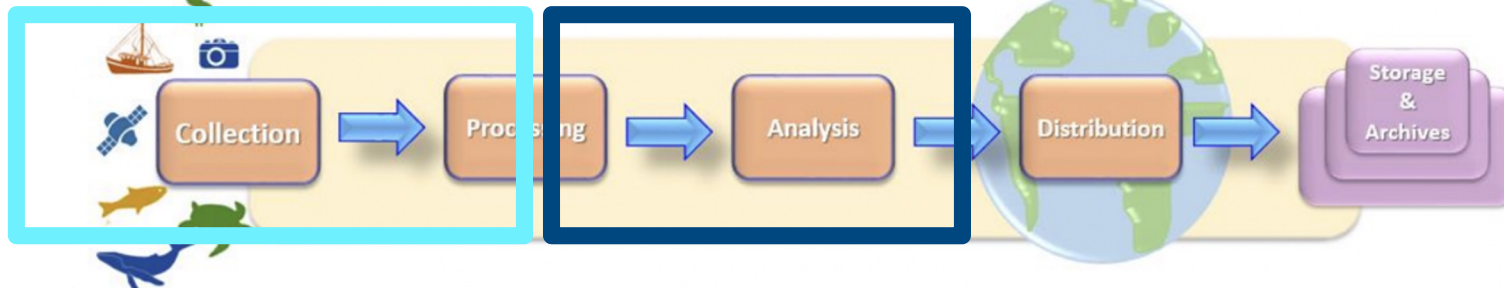
Decisions that impact protected species, human communities, fishing, land use



How does one create a “reproducible scientific pipeline”?

- **Data:** Data management and documentation
- **Data wrangling:** Eliminating manual manipulation of data
- **Analysis:** Adopting a documented pipeline rather than a patchwork of poorly documented analyses

- **Version-control:** all changes and decision documented
- **Text and code integrated**
- Include a “repository” with a “make” file that reproduces the final product
- A “devcontainer” of the environment
- New skills, new tools, new ways of working

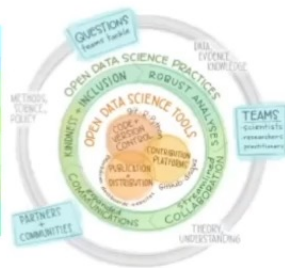


[Fisheries Information Management Modernization Workshop 2020, Tech Memo](#) September 17-19, 2019, NMFS Office of Science and Technology (OST)

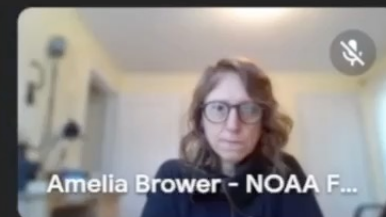


An Openscapes Future for Stock Assessment Reports at the AFSC's Marine Mammal Laboratory

Amelia Brower, Brian Fadely, Josh London, Tony Orr,
Erin Richmond, Rod Towell, and Nancy Young



Joshua London - NOAA F...



Amelia Brower - NOAA F...



Tony Orr - NOAA Federal



Rod Towell - NOAA Federal



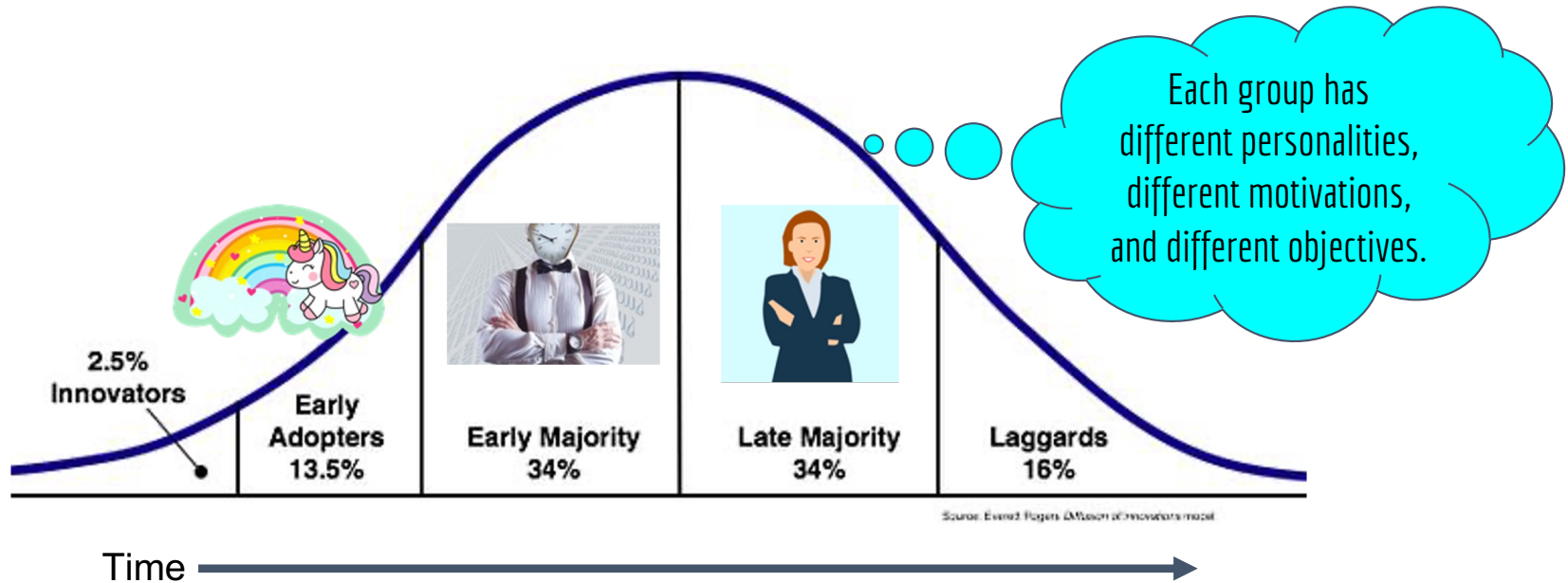
You

Fine for one team, but how to we
spread new ways of working
throughout an organization??

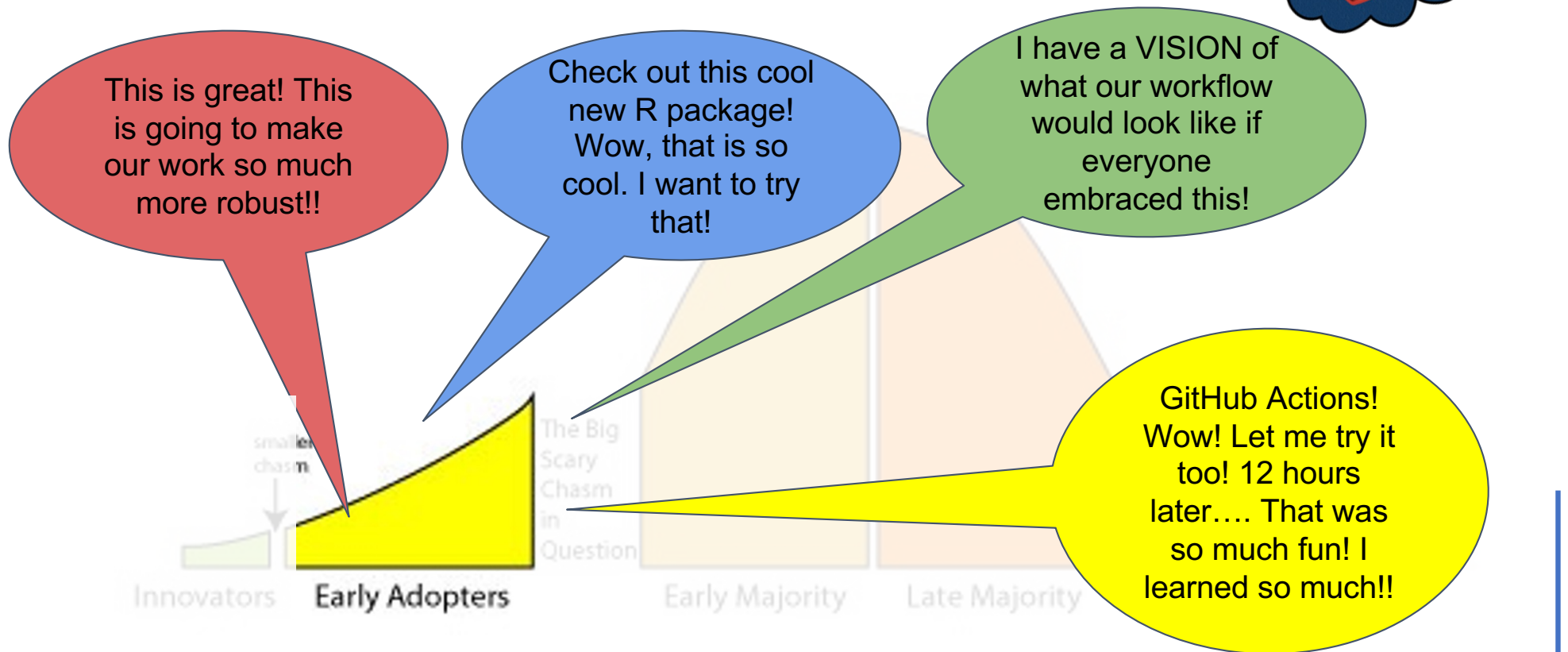


EM Rogers (1962) “Diffusion of Innovation” theory

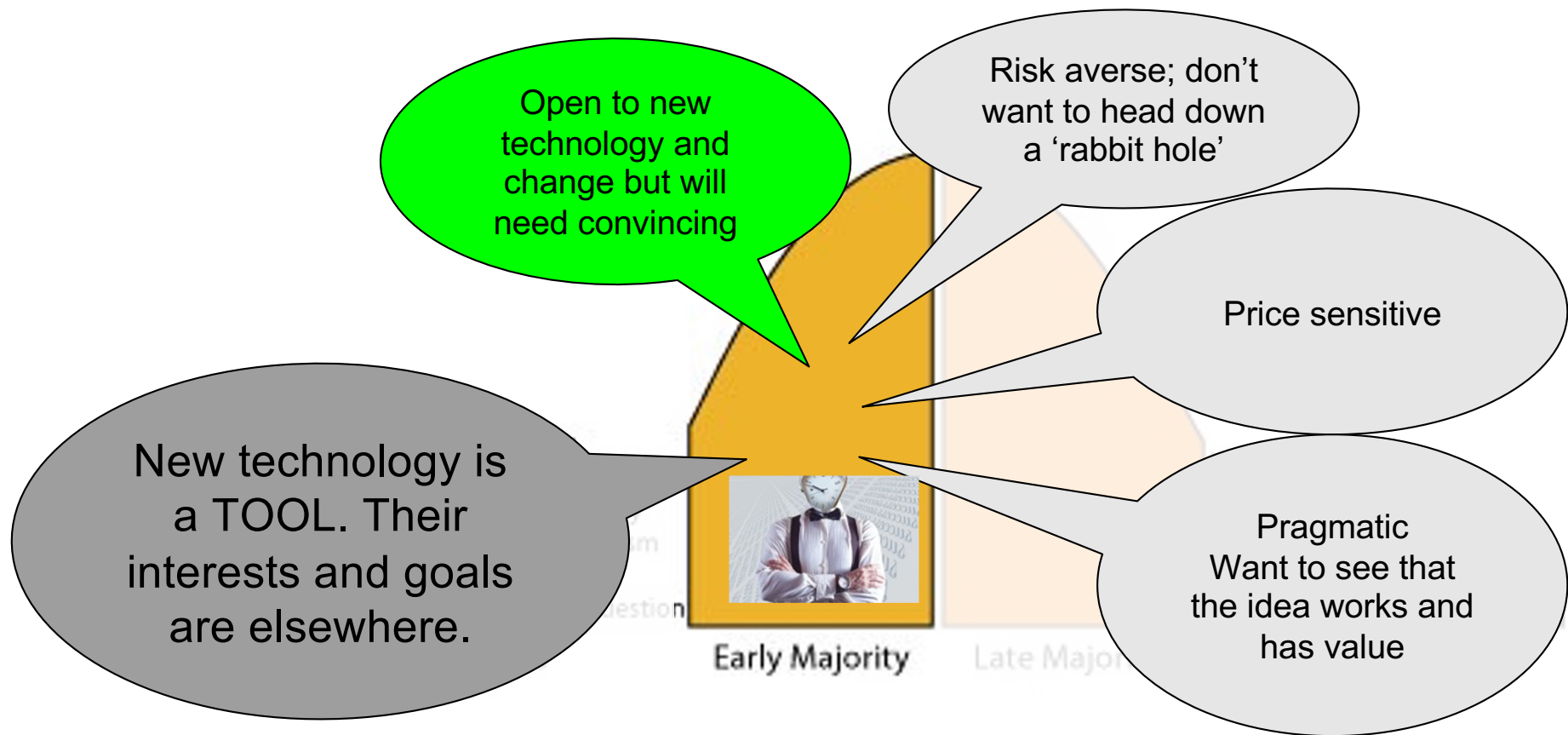
Predictable progression of stages as idea diffuses through a population



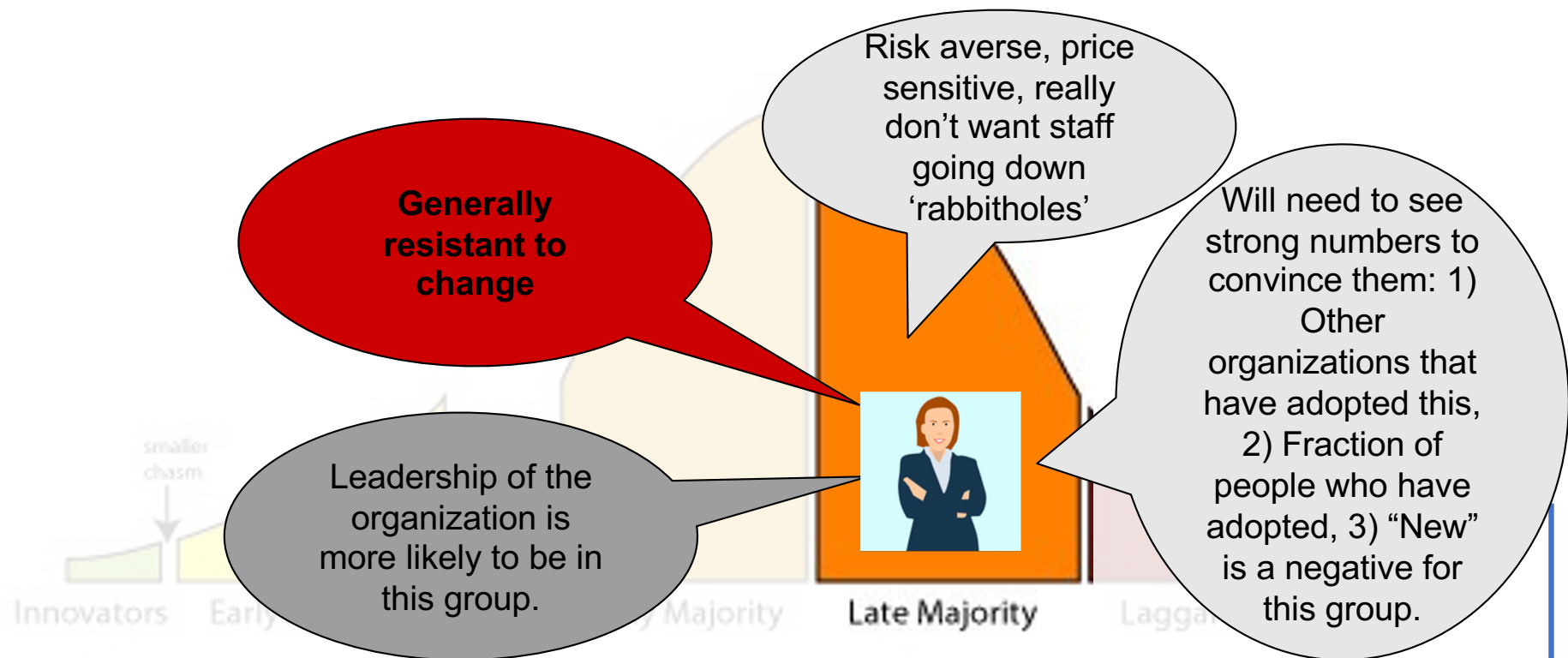
Open Science Early Adopters



Early Majority: Open to innovation but risk adverse

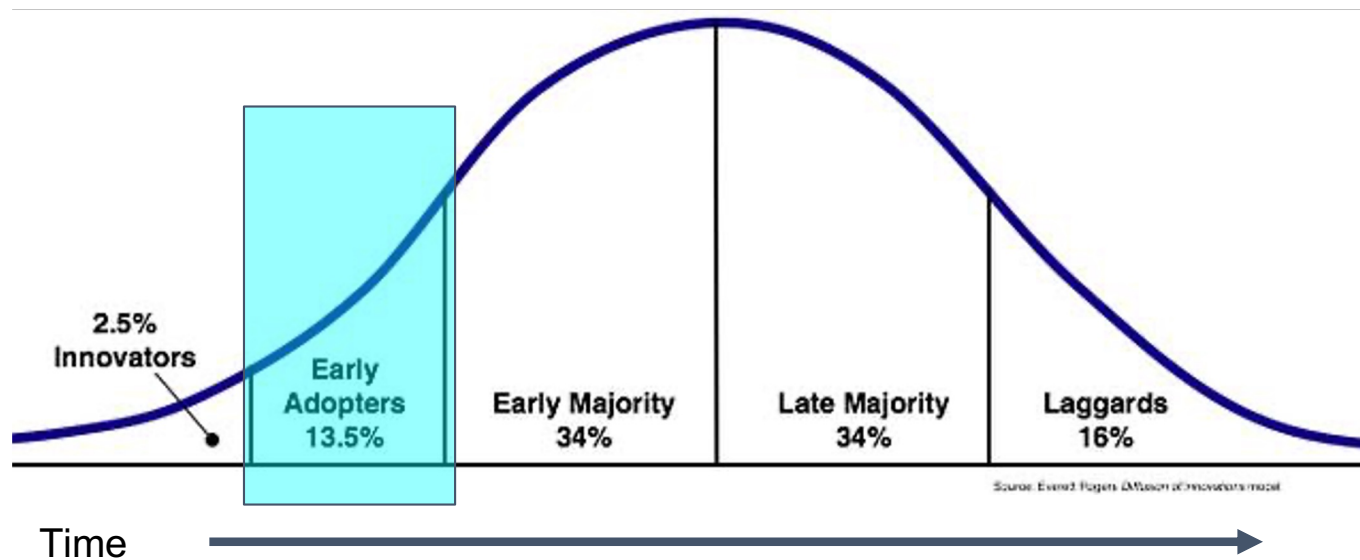


Late Majority often includes organizational leadership



The Early Adopters are critical to diffusion of innovation

1. Early Adopters develop the innovation into something of value
2. Their **energy and effort** is what drives the initial diffusion process, but that is a hard and slow process.





NMFS Openscapes training in Open Science



At NMFS, a grassroots effort due to desire from staff for training in Open Science

9 NMFS Champions Cohorts (40 staff ea)

- 2020: Winter NEFSC
- 2021: Spring NWFSC
- 2021: Fall NWFSC, AFSC, SEFSC, NEFSC
- 2022: Winter AFSC
- 2022: Summer SEFSC/SERO
- 2022 Fall 4 cohorts 6 science ctrs, WCRO



<https://nmfs-openscapes.github.io/>



What is Openscapes?

Not your traditional training/workshop

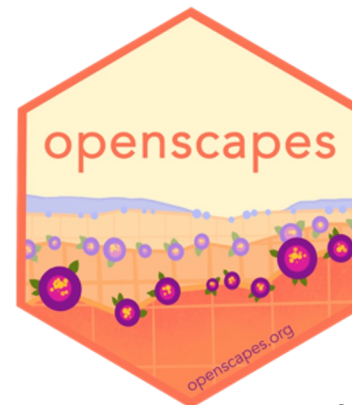
- Cohort-based remote sessions for teams: introduce concepts and workflows; facilitate teams to talk about problems then go and solve them, with accountability and support.
- It's about getting stuff done. It's about identifying and making progress on barriers
- “A process to help you build better lanes of communication” -Laura Waters, SE Regional Office

Sustainability built-in

- Strengthening a teaching & learning culture within teams & orgs. Not just for scientists:, admin, IT staff, etc, welcomed. Equitable.

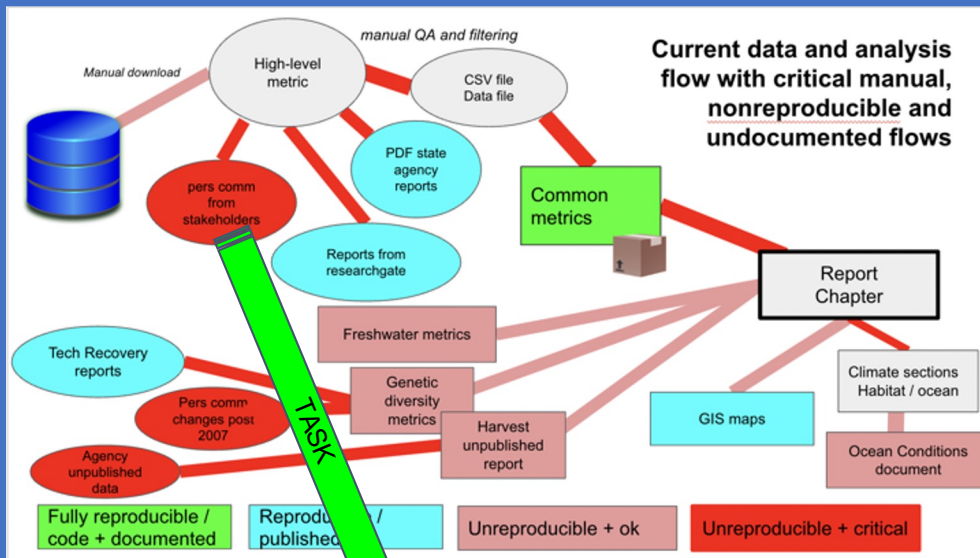
No coding or software skills required

Openscapes works with many environmental
orgs

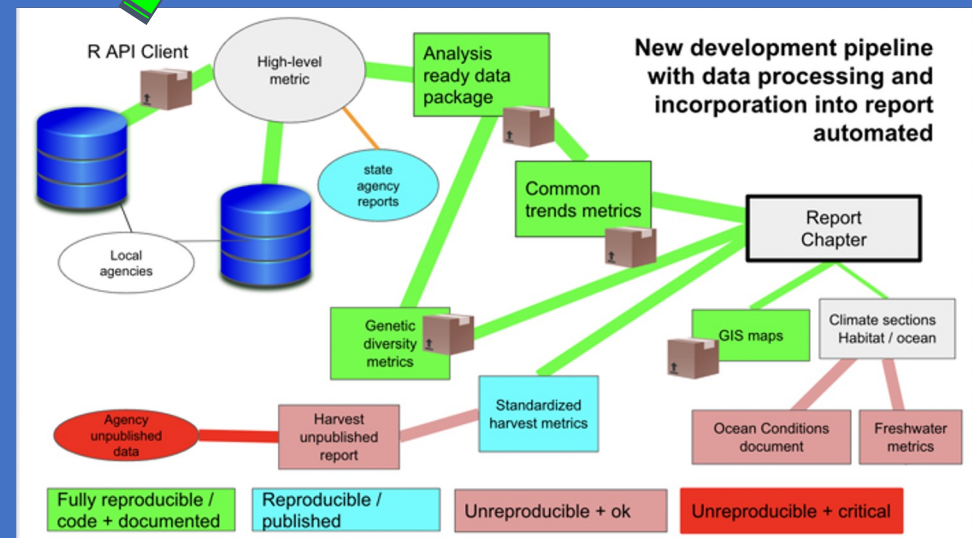
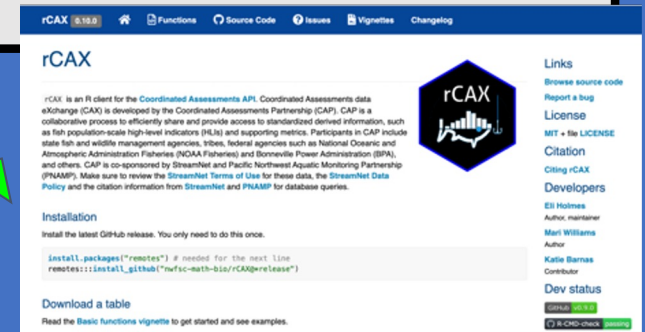


<https://openscapes.org/>

PNW Salmonid Viability Report (NWFSC) + Status Reviews (WCRO) Team

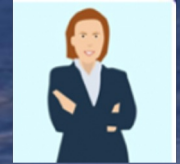


Set up single email address for pers comms re data requests

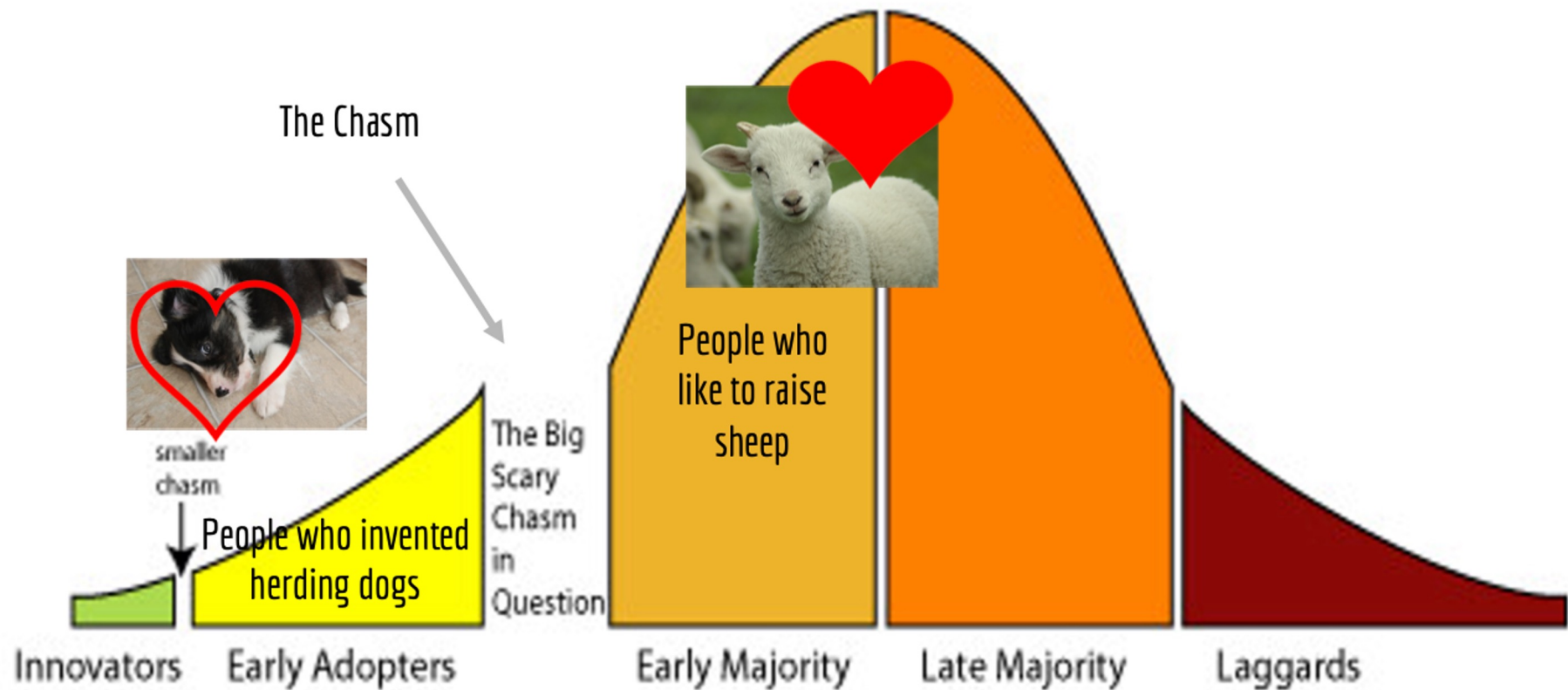




“Crossing the Chasm”



The invention of the herding dog analogy



How do you cross the Chasm?

Option 1. A charismatic communicator
“salesperson” who has deep connections with the
“majority” but also understands the innovation



Hmm, that's kind of hard and not obvious how to do.

How do you cross the Chasm?

Option 2. Judiciously choose a single market for the crossing. Put all your effort there.



Choose a single market for the crossing

Create many use cases. Pick the one where you can reduce a major and clear pain point and there isn't a good alternative.

2022 -- Big Government Reports

- Big time savings
- Savings in staff time can be quantified
- Staff eager to automate soul-crushingly tedious work
- Solves a transparency and documentation problem

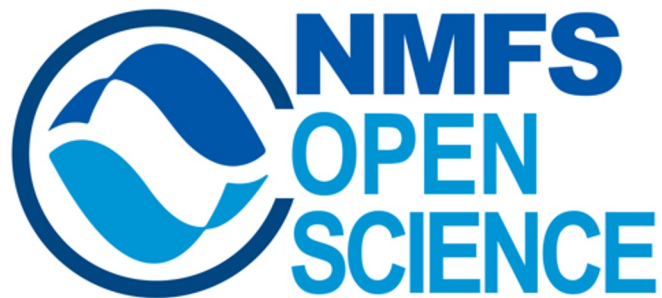


2023 Year of Open Science and Beyond



NMFS Open Science

The overarching vision of NMFS Open Science is to support scientists, developers, and policy analysts within NOAA Fisheries (NMFS) in fulfilling NOAA's Open Science mandates: NOAA Data Strategy, DOC Open Source Code Policy, Federal Data Strategy, and the Federal Open Access Memo.



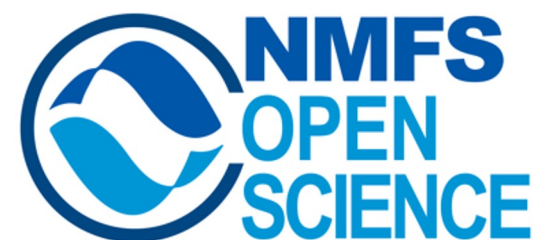
NMFS Openscapes







is concerned Open Science training in workflow and technical skills needed at the individual and team level. We focus on helping all staff engaged in data-driven science and decision-making at NMFS. Support an active and engaged mentor group across NMFS.



NMFS Open Science is a strategic group

Triage the most pressing needs for scientists, developers, and policy analysts within all of NOAA Fisheries and take leadership roles to find solutions.



NMFS Openscapes	NOAA Fisheries Integrated Toolbox	NOAA Fisheries Integrated Modeling System	NMFS R User Group
 			 

Supporting the infrastructure for Open Science

Support for scientific software, package development, templates, utilities



Data science is highly dependent on soft infrastructure: development platforms, cloud virtual machines, and product delivery systems for data-science products. Support governance teams for these platforms.



